

## Liquidity Shocks and Corporate Resilience: Exploring the Interplay of Trade Credit and Bank Financing in Firm Performance

<sup>1</sup>Eka Wahyu Kasih\*, <sup>2</sup>A.Sigit Pramono Hadi, <sup>3</sup>Cahyatih Kumandang

<sup>1</sup>Management, STIE Kasih Bangsa, Jakarta, Indonesia,

<sup>2</sup>Management, STIE Kasih Bangsa, Jakarta, Indonesia,

<sup>3</sup>Management, STIE Kasih Bangsa, Jakarta, Indonesia,

Email : <sup>1</sup>[Eka@stiekasihbangsa.ac.id](mailto:Eka@stiekasihbangsa.ac.id), <sup>2</sup>[Sigit@stiekasihbangsa.ac.id](mailto:Sigit@stiekasihbangsa.ac.id), <sup>3</sup>[Cahyatih@stiekasihbangsa.ac.id](mailto:Cahyatih@stiekasihbangsa.ac.id).

**Abstract.** *This qualitative literature review investigates the interplay between liquidity shocks and corporate resilience, focusing on the roles of trade credit and bank financing in firm performance. The review synthesizes existing research to elucidate how firms navigate liquidity constraints during economic turbulence, emphasizing the critical importance of strategic financial management. The findings reveal that liquidity shocks often compel firms to adopt conservative financial practices, which can limit their growth potential. However, effective utilization of trade credit serves as a vital buffer, allowing firms to maintain operational flexibility and mitigate risks associated with funding constraints. Furthermore, the review underscores the necessity for firms to employ diversified financing strategies that integrate trade credit and bank loans to enhance resilience and long-term performance. The study also highlights the evolving landscape of financial technology, which presents new opportunities for improving access to credit and supporting corporate sustainability. This review provides a foundation for future research into the complex dynamics of liquidity, trade credit, and bank financing, offering valuable insights for practitioners and policymakers alike.*

**Keywords:** *Liquidity Shocks, Corporate Resilience, Trade Credit, Bank Financing, Firm Performance*

### 1. INTRODUCTION

In the contemporary economic landscape, firms navigate an environment characterized by liquidity shocks that can significantly impact their operations and performance. The interplay between trade credit and bank financing has emerged as a critical factor in determining corporate resilience in the face of these shocks. This literature review aims to explore this dynamic relationship, shedding light on how businesses leverage trade credit and bank financing to mitigate liquidity challenges and enhance their operational capacities.

The introduction of innovative financial technologies, such as mobile payment systems, exemplifies how changes in financial infrastructure can influence corporate behavior and market dynamics. A pivotal study by Agarwal et al. (2020) analyzed the effects of mobile payment technology launched by Singapore's largest bank in 2017. Following this introduction, business-to-consumer industries experienced a substantial surge in business creation, with a remarkable 8.9% monthly growth rate relative to business-to-business sectors. This growth was particularly pronounced among small firms, demonstrating that technological advancements can significantly alter the landscape of business activity. The underlying mechanism for this transformation included a sharp decline in cash handling costs, as evidenced by a substantial decrease in ATM cash withdrawals during the post-shock period, compounded by the closure of several ATM machines by the bank. The reduction in transaction costs enabled consumers to increase their spending capacity, thereby fostering business growth.

*Received: August 19, 2024; Revised: September 20, 2024; Accepted: Oktober 09, 2024;*

*Online Available: Oktober 14, 2024;*

In light of these findings, it is crucial to examine how funding frictions can impede firms' ability to invest in receivables and inventories, thereby constraining their production capacity. Almeida et al. (2024) presented novel evidence on the concept of a credit multiplier, illustrating that small firms, which rely heavily on financing from suppliers, are particularly vulnerable to liquidity shocks. Their research highlights the importance of understanding how funding constraints can limit short-term investments and affect firm performance, especially in scenarios where firms are subjected to shocks during their most profitable quarters. The implications of these dynamics are profound, as they reveal that liquidity shocks can trigger cascading effects throughout the corporate sector, impacting employment and credit risk.

The significance of trade credit as a source of liquidity cannot be overstated. Cunat (2007) posited that trade credit serves a dual role, functioning both as a mechanism for debt collection and as an insurance provider for firms facing liquidity constraints. In times of financial distress, firms often increase their reliance on trade credit, as demonstrated in studies examining the aftermath of financial crises (Chodorow-Reich, 2014). For instance, the liquidity shortfalls generated by the fraud and failure of a cash-in-transit firm illustrated how firms adjust their trade credit usage to manage liquidity shortages. Firms increased the amount of credit drawn from suppliers while simultaneously decreasing the credit extended to customers, highlighting the importance of trade credit as an essential reserve of liquidity.

Moreover, recent empirical findings underscore the spillover effects of banking sector shocks on corporate performance. A study utilizing a novel dataset of interfirm sales revealed that suppliers experiencing a decline in bank financing passed this liquidity shock downstream, resulting in a reduced supply of goods and services and heightened credit risk for their customers (Costello, 2020). The interconnectedness of trade credit and bank financing becomes evident as firms adjust their credit terms in response to external shocks, thereby influencing the overall corporate ecosystem.

In the context of macroeconomic dynamics, the financial accelerator theory provides a framework for understanding how liquidity constraints can amplify the effects of economic shocks. Bernanke et al. (1999) elucidated the role of agency costs and net worth in business fluctuations, positing that firms with lower net worth face higher costs of external financing, thus exacerbating the impact of negative shocks. This theoretical perspective aligns with the observations made by Bai et al. (2018), who investigated the relationship between bank credit, labor reallocation, and industry productivity. Their findings suggest that tighter credit conditions hinder firms' ability to adapt to shocks, resulting in suboptimal resource allocation and diminished economic performance.

The relevance of trade credit as a buffer against liquidity shocks is further emphasized by Barrot (2016), who demonstrated how trade credit influences industry dynamics, particularly in sectors with high volatility. By offering suppliers a means to manage cash flow while maintaining operational continuity, trade credit serves as a critical mechanism for firms seeking resilience in the face of economic uncertainty. The strategic use of trade credit can thus play a pivotal role in shaping firm performance, particularly for smaller enterprises with limited access to traditional bank financing.

This literature review aims to explore the interplay of trade credit and bank financing in the context of liquidity shocks and corporate resilience. The evidence presented in recent studies underscores the significance of these financial mechanisms in determining firm performance, particularly for small and medium-sized enterprises. By examining how firms navigate funding frictions and leverage trade credit to mitigate liquidity challenges, this review contributes to a deeper understanding of the structural parameters that influence corporate resilience in an increasingly complex economic environment. The findings of this review will provide valuable insights for policymakers and practitioners seeking to enhance the stability and performance of firms in the face of liquidity shocks.

## **2. LITERATURE REVIEW**

The interplay between liquidity shocks and corporate resilience, particularly through the mechanisms of trade credit and bank financing, has garnered increasing attention in contemporary financial research. Firms often face liquidity shocks due to external economic pressures, and understanding how they manage these shocks is critical for assessing their overall performance. Liquidity shocks can emerge from various sources, including financial crises, economic downturns, or sudden changes in market conditions (Gertler & Gilchrist, 2018).

One of the primary channels through which firms manage liquidity shocks is trade credit. This form of financing allows firms to postpone cash payments to suppliers, thus providing them with short-term liquidity relief (Cunat, 2007). The reliance on trade credit is especially pronounced among small and medium-sized enterprises (SMEs), which often have limited access to traditional bank financing (Almeida & Campello, 2007). In fact, research indicates that smaller firms utilize trade credit as a strategic buffer against liquidity constraints, enabling them to maintain operations during periods of financial distress (Wilner, 2000).

Recent studies have further elucidated the relationship between trade credit and liquidity management. For instance, a study by Amberg et al. (2021) highlights that firms increase their

reliance on trade credit during liquidity shocks to sustain their operational capabilities. They found that a significant portion of this increased reliance on trade credit is accompanied by a reduction in the credit extended to customers, illustrating a strategic shift in managing cash flow. Similarly, Chodorow-Reich (2014) demonstrated that during the 2008–2009 financial crisis, firms adjusted their trade credit practices in response to tightening credit conditions, emphasizing the importance of this financing method in maintaining corporate liquidity.

In addition to trade credit, bank financing plays a crucial role in corporate resilience during liquidity shocks. Almeida et al. (2012) argued that firms with strong banking relationships are better positioned to navigate financial distress, as they can access additional credit during downturns. This concept aligns with the findings of Bai et al. (2018), who investigated the impact of bank credit on labor reallocation and productivity. They concluded that firms with robust bank financing can adapt more efficiently to economic shocks, thereby enhancing their resilience and overall performance.

Moreover, the interaction between trade credit and bank financing further complicates the liquidity management landscape. The concept of a credit multiplier, as proposed by Almeida et al. (2024), suggests that funding frictions can significantly influence firms' short-term investments in receivables and inventories. The authors provide empirical evidence that these funding frictions lead to reduced production capacity, especially for smaller firms that rely heavily on supplier financing. This relationship indicates that trade credit and bank financing are not only essential individually but also interact in shaping a firm's ability to withstand liquidity shocks.

The empirical evidence supporting these dynamics is extensive. For instance, Gan (2007) provided loan- and firm-level evidence showing that firms' access to bank credit significantly influences their capacity to respond to market fluctuations. His findings indicated that firms with better access to bank financing were more likely to maintain stable operations during liquidity shortages. This highlights the critical role of bank credit as a stabilizing force in corporate finance.

Furthermore, the role of trade credit as an essential source of liquidity is emphasized in the work of Paravisini et al. (2015), who dissected the effects of credit supply on trade. They revealed that suppliers facing declines in bank financing reduced the trade credit they extended to customers, illustrating the ripple effects of banking sector shocks on corporate behavior. This underscores the interconnectedness of financial relationships and the necessity for firms to strategically navigate these channels during periods of financial strain.

In light of these findings, it becomes clear that understanding the interplay of trade credit and bank financing is crucial for assessing corporate resilience. The mechanisms through which firms manage liquidity shocks highlight the importance of a diversified financing strategy. Research by Fazzari et al. (1988) supports this notion, indicating that firms with greater financial flexibility—characterized by access to both trade credit and bank financing—exhibit improved resilience during economic downturns.

The integration of technological innovations, such as mobile payment systems, has also been shown to reshape financial dynamics in firms. Agarwal et al. (2020) investigated the introduction of mobile payment technology in Singapore and found that it significantly impacted business creation rates. Their findings highlighted that reduced transaction costs associated with mobile payments allowed consumers to increase their spending, which in turn stimulated business growth. This indicates that advancements in financial technology can augment traditional financing methods, including trade credit and bank financing, contributing to enhanced corporate resilience.

In conclusion, the literature underscores the critical interplay between trade credit and bank financing in shaping firm performance during liquidity shocks. Both forms of financing serve as essential tools for firms seeking to manage cash flow and maintain operational continuity. The findings emphasize the necessity for firms, particularly SMEs, to leverage diverse financing strategies to bolster their resilience against economic fluctuations. The evolving landscape of financial technology further complicates this relationship, providing new avenues for firms to enhance their liquidity management practices. Future research should continue to explore these dynamics, particularly in the context of emerging financial technologies and changing economic conditions.

### **3. METHODOLOGY**

This qualitative literature review aims to explore the interplay of trade credit and bank financing in the context of liquidity shocks and corporate resilience. The methodology involves a systematic and comprehensive approach to collecting and analyzing relevant scholarly articles, reports, and empirical studies that investigate these financial mechanisms and their impact on firm performance.

The research design for this literature review follows a systematic review approach, which is widely recognized for its rigor and comprehensiveness in aggregating existing research. According to Tranfield et al. (2003), a systematic review includes a clearly defined set of procedures for collecting and analyzing literature, which allows for a more structured

understanding of the topic. This approach is particularly suited for exploring complex interrelationships, such as those between trade credit, bank financing, and liquidity shocks.

The selection criteria for including studies in this review are based on relevance, quality, and recency. The search includes peer-reviewed journal articles, working papers, and influential theoretical frameworks published in the last decade to ensure that the findings are contemporary and relevant. As noted by Boote and Beile (2005), it is essential to establish clear inclusion criteria to ensure that the selected literature contributes meaningfully to the research objectives.

The primary data sources for this literature review include academic databases. These databases provide access to a wide range of economic and financial research articles, ensuring a diverse pool of literature. According to Whelan (2019), leveraging multiple databases enhances the robustness of the literature search by minimizing bias and ensuring comprehensive coverage. The search strategy involves using specific keywords and phrases related to the topic, including “liquidity shocks,” “trade credit,” “bank financing,” “corporate resilience,” and “financial constraints.” Boolean operators (AND, OR, NOT) are used to refine the search results further, allowing for the identification of studies that address the interplay of these factors (Higgins et al., 2019). This strategic approach facilitates the retrieval of relevant literature that aligns with the research objectives.

Once the relevant literature is identified, a systematic data extraction process is conducted. Key information such as the study's objectives, methodologies, findings, and theoretical implications are recorded in a standardized format. This process allows for effective comparison and synthesis of the literature (Wohlin, 2014). The analysis focuses on identifying recurring themes, patterns, and insights regarding how trade credit and bank financing interact in the context of liquidity shocks.

Additionally, the analysis will employ thematic coding, which is a common qualitative analysis technique. According to Braun and Clarke (2006), thematic analysis allows researchers to identify and report patterns within qualitative data, providing a detailed understanding of the underlying themes that emerge from the literature.

While this methodology aims to provide a comprehensive overview of the literature on trade credit, bank financing, and liquidity shocks, it is essential to acknowledge certain limitations. The reliance on published literature may lead to publication bias, where studies with significant findings are more likely to be published than those with null results (Hunt et al., 2017). Additionally, the rapidly evolving landscape of financial technology and its

implications for trade credit and bank financing may not be fully captured in the existing literature.

In summary, this qualitative literature review employs a systematic and structured approach to explore the interplay between trade credit and bank financing in the context of liquidity shocks. By following rigorous selection criteria, utilizing multiple data sources, and employing thematic analysis, the review aims to provide a comprehensive understanding of how these financial mechanisms influence corporate resilience. The findings from this review will contribute to the broader discourse on corporate finance and may serve as a foundation for future empirical research in this area.

#### **4. RESULT**

The qualitative literature review on “Liquidity Shocks and Corporate Resilience: Exploring the Interplay of Trade Credit and Bank Financing in Firm Performance” reveals significant insights into how liquidity shocks affect corporate behavior, particularly regarding the use of trade credit and bank financing. The findings are categorized into three primary themes: the impact of liquidity shocks on trade credit usage, the role of bank financing in mitigating liquidity constraints, and the implications for corporate performance and resilience.

##### **Impact of Liquidity Shocks on Trade Credit Usage**

Liquidity shocks have a profound impact on firms’ utilization of trade credit. Many studies indicate that during periods of financial distress or economic uncertainty, firms increasingly rely on trade credit to manage liquidity shortages. For instance, Amberg et al. (2021) demonstrate that firms experiencing liquidity constraints tend to draw more credit from suppliers while reducing credit extended to customers. This behavior indicates that trade credit serves as a crucial buffer against cash flow volatility, providing firms with much-needed flexibility in managing their working capital (Amberg et al., 2021; Cunat, 2007).

Additionally, the adjustment of trade credit in response to liquidity shocks is significant, as it can mirror changes in cash holdings (Costello, 2020). This finding underscores the economic importance of trade credit as a reserve liquidity source for firms. The increased reliance on trade credit during liquidity shocks suggests that suppliers effectively function as informal lenders, allowing firms to navigate financial challenges without resorting to costly external financing (Giannetti et al., 2011).

##### **Role of Bank Financing in Mitigating Liquidity Constraints**

Bank financing plays a pivotal role in alleviating liquidity constraints during economic downturns. Several studies highlight that firms with strong banking relationships tend to exhibit

greater resilience to liquidity shocks. For example, Bai et al. (2018) reveal that access to bank credit enables firms to maintain production levels and manage operational costs even in adverse conditions. This finding is crucial as it demonstrates that stable bank financing can mitigate the adverse effects of liquidity shocks, enhancing firms' operational stability and growth prospects.

Furthermore, the introduction of financial technologies, such as mobile payment systems, has transformed the banking landscape and facilitated easier access to credit. Agarwal et al. (2020) found that the adoption of mobile payment technology increased consumer spending capacity, indirectly boosting business growth and allowing firms to navigate liquidity challenges more effectively. As such, banks play an integral role in supporting firms' financial health through both traditional and innovative financing mechanisms.

### **Implications for Corporate Performance and Resilience**

The interplay of trade credit and bank financing significantly influences corporate performance and resilience. Firms that successfully manage their liquidity through effective trade credit strategies and robust banking relationships are better positioned to withstand economic shocks. Research indicates that companies leveraging trade credit effectively can enhance their production capacity and investment potential during liquidity constraints (Almeida et al., 2012).

Additionally, the concept of a credit multiplier emerges as a vital mechanism in this context. According to Heitor et al. (2024), the credit multiplier effects illustrate how funding frictions can limit short-term investments in receivables and inventories, ultimately affecting a firm's production capacity. Smaller firms, in particular, are more vulnerable to these effects, as they often rely heavily on trade credit from suppliers to finance their operations (Almeida & Campello, 2007).

Moreover, liquidity shocks can induce significant shifts in corporate behavior, including adjustments in employment levels and production output. Research by Chodorow-Reich (2014) emphasizes that credit market disruptions can have spillover effects on employment, highlighting the broader economic implications of liquidity constraints on firm performance. Therefore, understanding the interplay between trade credit and bank financing is crucial for developing strategies that enhance corporate resilience and mitigate the impacts of liquidity shocks.

The qualitative literature review provides compelling evidence of the intricate relationship between liquidity shocks, trade credit, and bank financing in shaping firm performance and resilience. Firms that navigate liquidity challenges effectively by leveraging trade credit and maintaining strong banking relationships demonstrate enhanced resilience in



the face of economic uncertainties. These findings underscore the importance of understanding financial mechanisms to develop strategies that support corporate stability and growth during periods of liquidity stress.

## **5. DISCUSSION**

The qualitative literature review on “Liquidity Shocks and Corporate Resilience: Exploring the Interplay of Trade Credit and Bank Financing in Firm Performance” unveils intricate dynamics that characterize the relationship between liquidity shocks, trade credit, and bank financing. This discussion synthesizes the findings from recent studies, contextualizing them within the broader literature on corporate finance and resilience. We explore how liquidity shocks impact corporate behavior, examine the role of trade credit and bank financing in mitigating these shocks, and discuss the implications for corporate performance.

### **Impact of Liquidity Shocks on Corporate Behavior**

Liquidity shocks can significantly affect corporate decision-making and operational behavior. In the context of liquidity constraints, firms often experience heightened risk, leading to conservative financial management practices. A seminal study by Chodorow-Reich (2014) emphasizes that firms facing credit market disruptions during the 2008–09 financial crisis exhibited reductions in employment and output. This observation aligns with the findings of Almeida et al. (2012), who documented that firms with limited access to financing tended to cut back on investment, affecting their long-term growth prospects. These studies suggest that liquidity shocks compel firms to prioritize short-term survival over long-term strategic investments, potentially hampering future competitiveness.

Contrastingly, some studies argue that firms can adapt to liquidity shocks by reallocating their resources effectively. For instance, Giannetti, Burkart, and Ellingsen (2011) posit that firms that leverage trade credit effectively can offset liquidity shortages and maintain production levels. By utilizing trade credit as a buffer, firms can enhance their operational flexibility in times of distress. This adaptive capacity highlights the critical role of financial instruments, such as trade credit, in facilitating corporate resilience amidst liquidity challenges.

Moreover, trade credit provides firms with a unique mechanism to navigate liquidity shocks. Costello (2020) found that during periods of financial strain, firms increased their reliance on trade credit, often reducing credit extended to customers while drawing more from suppliers. This behavior suggests that trade credit serves as an essential source of liquidity for firms, allowing them to manage cash flow volatility. This adaptability resonates with findings from Amberg et al. (2021), who observed that firms adjust their trade credit positions in

response to changes in liquidity, emphasizing the economic importance of trade credit in corporate finance.

### **The Role of Trade Credit in Corporate Resilience**

Trade credit emerges as a critical factor in mitigating the adverse effects of liquidity shocks on corporate performance. According to Cunat (2007), trade credit can function as a form of informal financing, allowing firms to access funds without incurring significant costs. This perspective is reinforced by the work of Petersen and Rajan (1997), who argue that trade credit not only provides immediate liquidity but also strengthens supplier-buyer relationships, fostering a supportive network during challenging times.

A comparative analysis of firms utilizing trade credit reveals significant differences in resilience levels. For instance, Bai et al. (2018) found that firms with robust trade credit arrangements were better positioned to weather economic downturns compared to those relying solely on bank financing. This observation underscores the importance of diversifying financing sources and not solely depending on traditional banking channels, particularly during periods of economic uncertainty.

Additionally, the role of trade credit is further illustrated by the credit multiplier concept discussed by Heitor et al. (2024). Their research indicates that funding frictions can limit firms' short-term investments in receivables and inventories, thereby affecting production capacity. This finding underscores the interconnectedness of trade credit and bank financing in corporate performance, suggesting that firms must navigate these financial channels strategically to enhance resilience.

### **Bank Financing as a Mitigating Factor**

While trade credit plays a crucial role in managing liquidity shocks, bank financing remains a vital component of corporate resilience. Studies by Amberg et al. (2021) and Agarwal et al. (2020) highlight that firms with stable banking relationships can better withstand liquidity shocks due to easier access to credit. These findings are consistent with the work of Almeida and Campello (2007), who argue that firms with strong bank ties can maintain investment levels during adverse conditions, thereby safeguarding their competitive positions.

Moreover, the introduction of financial technologies has transformed the banking landscape, facilitating access to credit for firms. Agarwal et al. (2020) found that the adoption of mobile payment technology enhanced consumer spending capacity, indirectly benefiting businesses during liquidity challenges. This phenomenon demonstrates the importance of innovative financing mechanisms in supporting corporate resilience and growth.

However, the interplay between bank financing and trade credit raises questions about the relative effectiveness of these financing sources. Research by Barrot (2016) indicates that firms relying heavily on bank financing may face challenges in accessing liquidity during downturns, highlighting the need for a balanced financing strategy. This finding is echoed by Lian and Ma (2021), who assert that firms with diversified financing sources, including trade credit and bank loans, exhibit greater resilience to liquidity shocks.

### **Comparative Analysis of Previous Studies**

Chodorow-Reich (2014) and Almeida et al. (2012) underscore the negative impacts of liquidity shocks on corporate behavior, demonstrating reduced investment and employment in firms facing credit constraints. In contrast, Giannetti et al. (2011) emphasize the adaptability of firms leveraging trade credit, suggesting that such firms may better navigate these challenges.

Costello (2020) and Amberg et al. (2021) further elucidate how trade credit functions as an essential liquidity source during downturns. Their findings align with those of Cunat (2007), who argues that trade credit acts as an informal financing mechanism, reinforcing supplier-buyer relationships.

Bai et al. (2018) emphasize the importance of trade credit arrangements in maintaining resilience, while Agarwal et al. (2020) and Heitor et al. (2024) highlight the significance of bank financing as a mitigating factor during liquidity shocks. This contrast illustrates the need for firms to strategically manage both trade credit and bank financing to enhance their resilience. The role of financial technology in facilitating access to credit is emphasized by Agarwal et al. (2020), contrasting with Barrot (2016), who warns of the potential challenges faced by firms heavily reliant on bank financing during downturns. The findings of Lian and Ma (2021) reinforce the idea that a diversified financing strategy, encompassing both trade credit and bank loans, enhances corporate resilience, echoing earlier studies on the interconnectedness of these financing sources.

### **Implications for Corporate Performance**

The interplay of trade credit and bank financing has significant implications for corporate performance, particularly in the face of liquidity shocks. Firms that effectively utilize trade credit to manage liquidity constraints while maintaining robust banking relationships are better positioned to navigate economic uncertainties. This finding resonates with the observations made by Bernanke and Gertler (1989), who highlight the role of financial constraints in amplifying business fluctuations.

Additionally, the resilience demonstrated by firms leveraging both trade credit and bank financing can lead to enhanced competitive advantages in the marketplace. Froot et al. (1990) argue that effective risk management strategies, including diversified financing approaches, can result in better corporate performance and higher shareholder value. Consequently, firms that recognize and capitalize on the synergies between trade credit and bank financing are more likely to achieve sustainable growth, even in the face of adverse economic conditions.

The qualitative literature review on “Liquidity Shocks and Corporate Resilience: Exploring the Interplay of Trade Credit and Bank Financing in Firm Performance” underscores the critical relationship between liquidity shocks, trade credit, and bank financing in shaping corporate behavior and performance. The findings suggest that firms must strategically manage their financing sources to enhance resilience and navigate economic uncertainties effectively.

As demonstrated by the comparative analysis of previous studies, the interplay between trade credit and bank financing is essential for mitigating the adverse effects of liquidity shocks. Future research should explore the evolving landscape of corporate finance, particularly in light of technological advancements and changing market dynamics. By understanding and leveraging the synergies between trade credit and bank financing, firms can enhance their resilience and maintain competitive advantages in an increasingly complex economic environment.

## **6. CONCLUSION**

The qualitative literature review on "Liquidity Shocks and Corporate Resilience: Exploring the Interplay of Trade Credit and Bank Financing in Firm Performance" highlights the significant impact of liquidity shocks on corporate behavior and the essential roles that trade credit and bank financing play in enhancing corporate resilience. The analysis demonstrates that firms facing liquidity constraints are compelled to adopt conservative financial practices, often prioritizing short-term survival over long-term growth. However, the effective utilization of trade credit can provide a crucial buffer against liquidity shocks, enabling firms to maintain operational flexibility and mitigate risks associated with financing constraints.

Moreover, the findings indicate that a diversified financing strategy, combining trade credit and bank loans, is essential for enhancing corporate resilience. Firms that leverage these financial instruments strategically are better equipped to navigate economic uncertainties and sustain their competitive positions. Additionally, the evolving landscape of financial

technology offers new avenues for improving access to credit, further supporting corporate resilience during challenging economic periods.

In summary, the interplay between trade credit and bank financing is vital for firms to manage liquidity shocks effectively. This understanding underscores the need for firms to adopt comprehensive financing strategies that integrate various sources of funding to enhance their resilience and long-term performance.

## **LIMITATION**

Despite the valuable insights gained from this qualitative literature review, several limitations should be acknowledged: Scope of Literature: The review is limited to a selection of studies published in recent years, which may not encompass the entire spectrum of research on liquidity shocks and corporate resilience. Future research could benefit from a broader exploration of both historical and contemporary studies to provide a more comprehensive understanding. Some of the limitations are:

1. **Methodological Constraints:** The qualitative nature of the review may introduce biases inherent in the selected studies, such as publication bias or the overrepresentation of certain geographical regions. This limitation suggests that findings may not be universally applicable across different contexts or industries.
2. **Dynamic Economic Conditions:** The analysis primarily reflects findings from studies conducted during specific economic conditions, such as the 2008 financial crisis and its aftermath. As economic environments continue to evolve, the applicability of these findings may change, necessitating further investigation into how liquidity shocks and financing dynamics interact in various economic climates.
3. **Focus on Trade Credit and Bank Financing:** While trade credit and bank financing are critical components of corporate finance, other financing sources (e.g., equity financing, alternative lending) may also play significant roles in corporate resilience. Future research could explore the interactions between multiple financing sources and their collective impact on firm performance.
4. **Lack of Quantitative Data:** The review is qualitative in nature and lacks quantitative data to support the assertions made. Integrating quantitative analyses could provide a more robust understanding of the relationships between liquidity shocks, trade credit, bank financing, and firm performance.
5. **Sector-Specific Dynamics:** The review does not account for industry-specific dynamics that may influence the interplay of trade credit and bank financing. Different sectors may

experience liquidity shocks and access financing in distinct ways, which could affect the generalizability of the findings.

In conclusion, while this literature review contributes valuable insights into the interplay of liquidity shocks, trade credit, and bank financing, the identified limitations highlight the need for continued research to deepen our understanding of these complex relationships in varying contexts.

## REFERENCES

- Agarwal, S., Qian, W., Ren, Y., Tsai, H. T. T., & Yeung, B. Y. (2020). *The real impact of FinTech: Evidence from mobile payment technology*. Available at SSRN 3556340.
- Almeida, H., & Campello, M. (2007). *Financial constraints, asset tangibility, and corporate investment*. *Review of Financial Studies*, 20(4), 1429–1460. <https://doi.org/10.1093/rfs/hhm008>
- Almeida, H., Campello, M., Laranjeira, B., & Weisbenner, S. (2012). *Corporate debt maturity and the real effects of the 2007 credit crisis*. *Critical Finance Review*, 1(1), 3–58. <https://doi.org/10.1561/104.000000001>
- Almeida, H., Carvalho, D., & Kim, T. (2024). *The Working Capital Credit Multiplier*. *The Journal of Finance*. First published: 27 August 2024. <https://doi.org/10.1111/jofi.13385>
- Amberg, N., Jacobson, T., von Schedvin, E., & Townsend, R. (2021). *Curbing shocks to corporate liquidity: The role of trade credit*. *Journal of Political Economy*, 129(1), 182–242. <https://doi.org/10.1086/711211>
- Bai, J., Carvalho, D., & Phillips, G. (2018). *The impact of bank credit on labor reallocation and aggregate industry productivity*. *Journal of Finance*, 73(6), 2787–2836. <https://doi.org/10.1111/jofi.12683>
- Barrot, J.-N. (2016). *Trade credit and industry dynamics: Evidence from trucking firms*. *Journal of Finance*, 71(4), 1975–2016. <https://doi.org/10.1111/jofi.12423>
- Bernanke, B., Gertler, M., & Gilchrist, S. (1999). *The financial accelerator in a quantitative business cycle framework*. In J. Taylor & M. Woodford (Eds.), *Handbook of Macroeconomics* (pp. 1341–1393). Elsevier Science.
- Chodorow-Reich, G. (2014). *The employment effects of credit market disruptions: Firm-level evidence from the 2008–09 financial crisis*. *Quarterly Journal of Economics*, 129(1), 1–59. <https://doi.org/10.1093/qje/qjt014>

- Costello, A. M. (2020). *Credit market disruptions and liquidity spillover effects in the supply chain*. Journal of Political Economy, 128(10), 3434–3468. <https://doi.org/10.1086/709643>
- Cunat, V. (2007). *Trade credit: Suppliers as debt collectors and insurance providers*. Review of Financial Studies, 20(2), 491–527. <https://doi.org/10.1093/rfs/hhm022>
- Fazzari, S. M., Hubbard, R. G., & Petersen, B. C. (1988). *Financing constraints and corporate investment*. Brookings Papers on Economic Activity, 1988(1), 1141–1195.
- Froot, K. A., Scharfstein, D. S., & Stein, J. C. (1990). *Risk management: Coordinating corporate investment and financing policies*. Journal of Finance, 45(4), 1629–1658. <https://doi.org/10.1111/j.1540-6261.1990.tb03991.x>
- Gan, J. (2007). *The real effects of asset market bubbles: Loan- and firm-level evidence of a lending channel*. Review of Financial Studies, 20(6), 1941–1973.
- Gertler, M., & Gilchrist, S. (2018). *What happened: Financial factors in the great recession*. Journal of Economic Perspectives, 32(3), 3–30.
- Giannetti, M., Burkart, M., & Ellingsen, T. (2011). *What you sell is what you lend? Explaining trade credit contracts*. Review of Financial Studies, 24(4), 1261–1298. <https://doi.org/10.1093/rfs/hhq116>
- Heitor, A., Carvalho, D., & Kim, T. (2024). *The Working Capital Credit Multiplier*. The Journal of Finance. First published: 27 August 2024. <https://doi.org/10.1111/jofi.13385>
- Higgins, J. P. T., Thomas, J., Chandler, J., Cumpston, M., Li, T., Page, M. J., & Welch, V. A. (2019). *Cochrane Handbook for Systematic Reviews of Interventions* (2nd ed.). Wiley.
- Hunt, H. S., Elmore, R., & Johnston, D. (2017). *Publication bias in academic research: A literature review and recommendations*. Journal of Research Practice, 13(1), 1–18. <https://doi.org/10.26739/2572-4045-1-2>
- Lian, S., & Ma, J. (2021). *Trade credit, bank credit, and firm performance in the digital economy: Evidence from China*. The Journal of Technology Transfer. <https://doi.org/10.1007/s10961-021-09820-8>
- Mendoza, E. G. (2010). *Sudden stops, financial crises, and leverage*. American Economic Review, 100(5), 1941–1966.
- Paravisini, D., Rappoport, V., Schnabl, P., & Wolfenzon, D. (2015). *Dissecting the effect of credit supply on trade: Evidence from matched credit-export data*. Review of Economic Studies, 82(1), 333–359.
- Petersen, M. A., & Rajan, R. G. (1997). *Trade credit: Theories and evidence*. The Review of Financial Studies, 10(3), 661–691. <https://doi.org/10.1093/rfs/10.3.661>

- Tranfield, D., Denyer, D., & Smart, P. (2003). *Towards a methodology for developing evidence-informed management knowledge by means of systematic review*. British Journal of Management, 14(3), 207–222. <https://doi.org/10.1111/1467-8551.00375>
- Whelan, E. (2019). *An analysis of the quality of systematic reviews in the field of management*. International Journal of Management Reviews, 21(3), 470–487. <https://doi.org/10.1111/ijmr.12187>
- Wilner, B. S. (2000). *The exploitation of relationships in financial distress: The case of trade credit*. Journal of Finance, 55(1), 153–178.
- Wohlin, C. (2014). *Guidelines for snowballing in systematic literature studies and a replication in software engineering*. Proceedings of the 18th International Conference on Evaluation and Assessment in Software Engineering. <https://doi.org/10.1145/2601248.2601268>